# Report No. CEF21046 A

# London Borough of Bromley

**PART ONE - PUBLIC** 

Decision Maker: CHILDREN, EDUCATION AND FAMILIES PDS COMMITTEE

Date: 9 November 2021

**Decision Type:** Non-Urgent Non-Executive Non-Key

Title: Contract Register

Contact Officer: Colin Lusted, Head of Complex & Long-Term Commissioning – Education, Care

& Health Services. Email: Colin.lusted@bromley.gov.uk

Chief Officer: Janet Bailey, Interim Director of Children's Services

Ward: All Wards

# 1. Reason for report

- 1.1 This report presents an extract from September 2021's Contracts Register for detailed scrutiny by PDS Committee all PDS committees will receive a similar report each contract reporting cycle, based on data as at 1 September 2021 and presented to E & RC PDS on 15 September 2021.
- 1.2 The Contracts Register contained in 'Part 2' of this agenda includes a commentary on each contract to inform Members of any issues or developments. A covering report will also be included where additional commentary is required.

#### 2. RECOMMENDATIONS

# That the Children, Education and Families PDS Committee:

- 2.1 Reviews and comments on the Contracts Register as at 1 September 2021.
- **2.2** Note that in Part 2 of this agenda the Contracts Register contains additional, potentially commercially sensitive, information in its commentary.

# Impact on Vulnerable Adults and Children

Summary of Impact: The appended Contracts Register covers services which may be universal
or targeted. Addressing the impact of service provision on vulnerable adults and children is a
matter for the relevant procurement strategies, contracts award and monitoring reports, and
service delivery rather than this report.

# Corporate Policy

- 1. Policy Status: Existing Policy:
- 2. BBB Priority: Excellent Council:

# Financial

- 1. Cost of proposal: N/A
- 2. Ongoing costs: N/A
- 3. Budget head/performance centre: Children, Education and Families Portfolio
- 4. Total current budget for this head: £46,045,000
- 5. Source of funding: Existing relevant budget 2021/22

# Personnel

- 1. Number of staff (current and additional): N/A
- 2. If from existing staff resources, number of staff hours: N/A

#### Legal

- 1. Legal Requirement: Statutory Requirement:
- 2. Call-in: Not Applicable:

# **Procurement**

1. Summary of Procurement Implications: Improves the Council's approach to contract management

#### Customer Impact

1. Estimated number of users/beneficiaries (current and projected): N/A

# Ward Councillor Views

- 1. Have Ward Councillors been asked for comments? N/A
- 2. Summary of Ward Councillors comments: N/A

#### 3. COMMENTARY

# **Contracts Register Background**

- 3.1 The Contracts Database is fully utilised by all Contract Managers across the Council as part of their Contract Management responsibilities, which includes updating the information recorded on the database. The Register is generated from the Contracts Database which is administered by Corporate Procurement and populated by the relevant service managers (Contract Owners) and approved by their managers (Contract Approvers).
- 3.2 As a Commissioning Council, this information is vital to facilitate a full understanding of the Council's procurement activity and the Contracts Register is a key tool used by Contract Managers as part of their daily contract responsibilities. The Contract Registers are reviewed by the Procurement Board, Chief Officers and the Corporate Leadership Team.
- 3.3 The Contracts Register is produced four times a year for members—though the CDB itself is always 'live'.
- 3.4 Each PDS committee is expected to undertake detailed scrutiny of its contracts including scrutinising suppliers and hold the Portfolio Holder to account on service quality and procurement arrangements.

# **Contract Register Summary**

- 3.5 The Council has 192 active contracts across all Portfolios as of 1 September 2021 for the September 2021 reporting cycle as set out in Appendix 1.
- 3.6 The summary for the Children, Education and Families Portfolio is as follows:

ltem	Category	February 2021	May 2021	September 2021
Total Contracts	£50k+	40	36	39
Concern Flag	Concern Flag	0	0	0
Risk Index	Higher Risk	9	8	8
	LowerRisk	31	31	31
Procurement Status for Contracts approaching end date	Red	N/A	0	0
	Amber	N/A	0	3
	Green	N/A	13	15
	Neutral	N/A	23	21

3.7 No contracts have been flagged as a concern.

# 4. IMPACT ON VULNERABLE ADULTS & CHILDREN

4.1 The Corporate Contracts Register covers all Council services: both those used universally by residents and those specifically directed towards vulnerable adults and children. Addressing the impact of service provision on the vulnerable is a matter for the relevant procurement strategies, contracts, and delivery of specific services rather than this summary register.

#### 5. POLICY IMPLICATIONS

5.1 The Council's renewed ambition is set out in the 2016-18 update to <u>Building a Better Bromley</u> and the Contracts Database (and Contract Registers) help in delivering the aims (especially in delivering the 'Excellent Council' aim). For an 'Excellent Council', this activity specifically helps by 'ensuring good contract management to ensure value-for-money and quality services'.

# 6. PROCUREMENT IMPLICATIONS

6.1 Most of the Council's (£50k plus) procurement spend is now captured by the Contracts Database. The database will help in ensuring that procurement activity is undertaken in a timely manner, that Contract Procedure Rules are followed and that Members are able to scrutinise procurement activity in a regular and systematic manner.

#### 7. FINANCIAL IMPLICATIONS

7.1 The Contracts Database and Contract Registers are not primarily financial tools – the Council has other systems and reports for this purpose such as the Budget Monitoring reports. However, the CDB and Registers do contain financial information both in terms of contract dates and values and also budgets and spend for the current year.

# 8. PERSONNEL IMPLICATIONS

8.1 There are no direct personnel implications but the Contracts Database is useful in identifying those officers directly involved in managing the Council's contracts.

# 9. LEGAL IMPLICATIONS

- 9.1 There are no direct legal implications but the Contracts Database does identify those contracts which have a statutory basis and also those laws which should be complied with in delivering the contracted services.
- 9.2 A list of the Council's active contracts may be found on <u>Bromley.gov.uk</u> to aid transparency (this data is updated after each ER&C PDS meeting).

Non-Applicable Sections:	None
Background Documents: (Access via Contact	<ul> <li>Appendix 1 – Key Data (All Portfolios)</li> <li>Appendix 2 - Contracts Database Background</li> </ul>
Officer)	<ul><li>information</li><li>Appendix 3 – Contracts Database Extract PART 1</li></ul>

# **Appendix 1** Key Data (All Portfolios)

ltem	Category	February 2021	May 2021	September 2021	
Contracts (>£50k TCV)	All Portfolios	223	211	192	
Flagged as a concern	All Portfolios	4	2	2	
	Exe cutive, Resources and Contracts	57	48	49	
	Adult Care and Health	74	72	40	
Portfolio	Environment and Community Services	16	19	18	
	Children, Education and Families	40	36	39	
	Renewal and Recreation and Housing	30	31	41	
	Public Protection and Enforcement	6	5	5	
Risk Index	HigherRisk	95	85	61	
	LowerRisk	128	129	131	
Procurement Status for	Red	N/A	2	2	
Contracts approaching end date	Amber	N/A	46	12	
	Green	N/A	51	62	
	Neutral	N/A	112	116	

# <u>Appendix 2 - Contracts Register Key and Background Information</u>

# **Contract Register Key**

1.1 A key to understanding the Corporate Contracts Register is set out in the table below.

Pogistor	Explanation
Register Category	Explanation
Risk Index	Colour-Ranking system reflecting eight automatically scored and weighted criteria providing a score (out of 100) reflecting the contract's intrinsic risk – reported as either Higher Risk or Lower Risk
Contract ID	Unique reference used in contract authorisations
Owner	Manager/commissioner with day-to-day budgetary / service provision responsibility
Approver	Contract Owner's manager, responsible for approving data quality
Contract Title	Commonly used or formal title of service / contract
Supplier	Main contractor or supplier responsible for service provision
Portfolio	Relevant Portfolio for receiving procurement strategy, contract award, contract monitoring and budget monitoring reports
Total Contract	The contract's value from commencement to expiry of formally approved period
Value	(excludes any extensions yet to be formally approved)
Original Annual	Value of the contract its first year (which may be difference from the annual value
Value	in subsequent years, due to start-up costs etc.)
Procurement	For all contracts automatically ranked by the Database as approaching their end
Status	date, a manual RAG rating is assigned by the Assistant Director Governance & Contracts to reflect the status of the contract. The RAG ratings are as follows:  Red – there are potential issues with the contract or the timescales are tight and it requires close monitoring.
	Amber – appropriate procurement action is either in progress or should be commencing shortly.  Green – appropriate procurement action has been successfully taken or there is still sufficient time to commence and complete a procurement action.
Start & End	Approved contract start date and end date (excluding any extension which has
Dates	yet to be authorised)
Months duration	Contract term in months
Attention 🔁	Red flag or Red RAG indicates that there are potential issues, or that the
·	timescales are tight and it requires close monitoring. Further commentary may be provided in the Part 2 report.
Commentary	Contract Owners provide a comment –where contracts approach their end date.
	Corporate Procurement may add an additional comment for Members'
	consideration
	The Commentary only appears in the 'Part 2' Contracts Register
Capital	Most of the Council's contracts are revenue-funded. Capital-funded contracts are
	separately identified (and listed at the foot of the Contracts Register) because different reporting / accounting rules apply

# **Contract Register Order**

1.2 The Contracts Register is ordered by Procurement Status, Portfolio, and finally Contract Value. Capital contracts appear at the foot of the Register and 'contracts of concern' (to Corporate Procurement) are flagged at the top.

#### Risk Index

1.3 The Risk Index is designed to focus attention on contracts presenting the most significant risks to the Council. Risk needs to be controlled to an acceptable level (our risk appetite) rather than entirely eliminated and so the issue is how best to assess and mitigate contract risk. Contract risk is assessed (in the CDB) according to eight separate factors and scored and weighted to produce a Risk Index figure (out of 100). The Risk Index is reported as either 'Higher Risk' or 'Lower Risk'.



### **Procurement Status**

1.4 The Database will highlight contracts approaching their end date through a combination of the Total Contract Value and number of months to expiry. For all contracts highlighted by the Database as potentially requiring action soon, a commentary is provided on the status of the contract and a manual RAG rating is assigned.